"Research evaluation: comparing methodologies and indicators"

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Research assessment problems

- Proliferation of performance indicators
- Doubtful assessment methods
- ✓ Abundance of not science-based rankings
- Media fanfare for (wrong!) world institutions rankings
- ✓ Do-it-myself practices
- Poor strategic and policy perspectives

Research evaluation goals

- Stimulating higher research productivity
- Allocating resources according to performance
- ✓ Informing research policy (strategy)
- Reducing information asymmetry between supply and demand
- Demonstrating that investment in research is effective and delivers public benefits

The Shanghai Ranking

ARWU

by Shanghai Jiao Tong University

http://www.sh anghairanking. com/ARWU20 13.html

Pisa, Sapienza: 101-150

Milan, Padua: 151-200

Routhel Routhel	and minimum of	Country	Barr	Total
1	Harvard University		- F.	100
2	Ittanhord University	-	2.	72.6
	University of California, Berkeley	-	3,	71.3
4	Nassachusetts Institute of Tachnology (MIT)	-	+	71.1
.1	University of Carritologe	1003		69.8
1	California Institute of Technology	-	5	02.8
1	Princeton University			01.0
8	Columbia University		7	19.8
8	University of Chicago			67,1
10	University of Clubord	100	2	65.9
11	Yala University	-	8	55.4
12	University of California, Los Argeles		10	12.8
13	Conel University	-	. 11	- 50
14	Graverally of Galifornia, San Dargo		12	49.2
15	University of Permitylvariat		13	49.0

ARWU (Shanghai Jiao Tong University)

Metodology: total score

Criteria	Indicator	Weight
Quality of Education	Alumni of an institution winning Nobel Prizes and Fields Medals	10%
Quality of Faculty	Staff of an institution winning Nobel Prizes and Fields Medals	20%
- quanty of Faculty	Highly cited researchers in 21 broad subject categories	20%
Research Output	Papers published in Nature and Science	20%
- nevealed routput	Papers indexed in SCI-E and SSCI (Web of Science)	20%
Per Capita Performance	Per capita academic performance of an institution	10%

90% of the score is size dependent!



Research-based (?!) Leiden rankings

http://www.leidenranking.com/ranking.aspx

Mean citation score (MCS). The average number of citations of the publications of a university.

Mean normalized citation score (MNCS). The average number of citations of the publications of a university, normalized for field differences, publication year, and document type. An MNCS value of two for instance means that the publications of a university have been cited twice above world average.

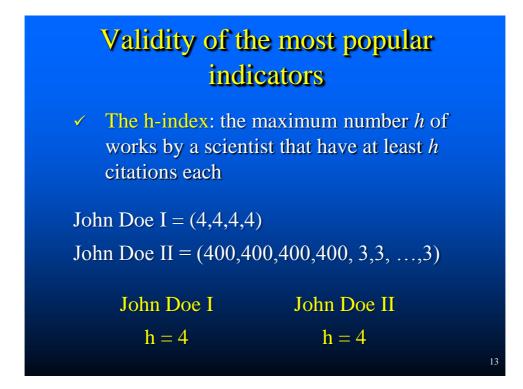
Proportion top 10% publications ($PP_{top 10\%}$). The proportion of the publications of a university that, compared with other similar publications, belong to the top 10% most frequently cited. Publications are considered similar if they were published in the same field and the same year and if they have the same document type.

Rank University	Country	- P.	MNCS
3 Palmentes Marie		2607	116
2. Univ Willers	8.8	3809	0.96
3. Univ These		17846	6.89
4 unitaria		4041	1.11
3 University	11	1687	2.35
a lorm bliet Bennie		1628	1.11
7 University of the second sec		1953	1.91
A Univ Padros	11	3714	1.11
In comparison		1402	0.00
10 stree Permitte	1.1	#127	2.90
11 Patterna Tarrie		12241	100
12 Umilleugu	11	1875	0.86
O. United Sector	11	205	5.87
14 ums bioders & Angle Stolla	11	1763	1.84
15 Jame Pola	11	1842	2.34
Yell Saparipalizes Berla	11	4767	0.82
17 universitiente Tor tempate		2752	1.81
18 Units Taspels Testerics 1		4276	0.78
19 Univ Centrica Secto Cuinte		2294	4.79
20 time Genes		2621	4.78
21 Jame Barl, Alde Marti	11	1257	6.77
11 providence		1879	8.77
23 University Parlaments		1442	1.75
34. Umi Cetaria	11	2111	8.73

Validity of the most popular indicators

The CWTS new crown indicator
 (MNCS): The average number of citations of the publications of a university

Univ. A = (10)	=> MNCS = 10
Univ. B = (10, 10, 10,,9)	=> MNCS < 10





The Italian university system

- ✓ 96 universities
- ✓ 67 public (94.9% of total research staff)
- \checkmark 6 schools for advanced studies (0.5%)
- ✓ 1.8% foreign staff
- ✓ 16.8% unproductive staff (hard sciences)
- ✓ 7.8% uncited
- \checkmark Govt funding = 56% of total income

The Italian VQR 2004-2010

- > Public universities;
- > legally-recognized privati universities;
- research institutions under the responsibility of the MIUR;
- > 3 (6) products per professor (researcher);
- ✓ 50% of score based on the quality of the research products submitted and 50% derived from a composite of six other indicators;

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VQR: quality of products

- A = Excellent (score 1), if the product places in the top 20% on "a scale of values shared by the international community";
- B = Good (score 0.8), if the product places in the 60%-80% range;
- C = Acceptable (score 0.5), if the product is in the 50%-60% range;
- D = Limited (score 0), if the product is in the bottom 50%.
- -0.5 for each missing product

The Italian VQR 2004-2010

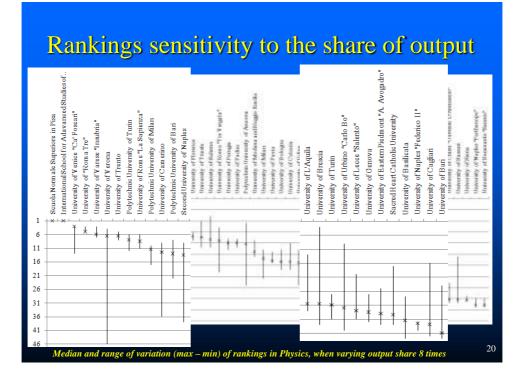
Classification matrix for products in Chemistry

$\begin{array}{c} I_{R \rightarrow} \\ I_{C} \downarrow \end{array}$	1	2	3	4
1	Α	Α	Α	IR
2	В	В	В	IR
3	IR	С	С	С
4	IR	D	D	D

IR = "evaluated by Informed Peer Review"

VQR: main limits

- *Robustness:* How sensitive are rankings to the share of the output evaluated?
- *Reliability:* Do universities submit their best outputs?
- Accuracy: How accurate is the quality evaluation of products and institutions?
- *Functionality:* How useful are national rankings for universities, students, companies, ...?
- ✓ Costs and time of execution: Spending review



Reliability: how effective is selection of outputs by universities?

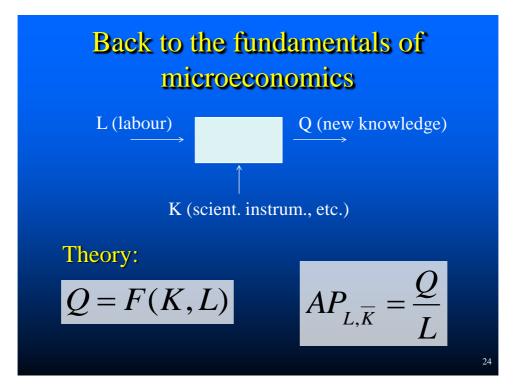
Universities' do-it-oneself selection worsened the maximum score achievable in the hard sciences by 23% to 32%, compared to the score from an efficient selection.

Accuracy: VQR main problems

- The use of the journal impact factor;
- the failure to consider products' quality values as a continuous range;
- the full counting of the submitted publications regardless of the number of coauthors and their position in the byline;
- aggregation of SDSs (medicine);
- academic rank not accounted for;
- scores referred to world benchmark.

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The ORP-based evaluation system

Assigns publications to each author:

- > Affiliation unification
- > Authors' name disambiguation
- Classifies authors by field
- Classifies publications by subject category

ORP database

- ✓ Source: Web of Science (WoS)
- ✓ Observation period: from 2001
- All Italian universities (96), research institutions (76), research hospitals (196)
- ✓ 350,000 publications, 120,000 proceedings
- ✓ 320,000 (66,000 university) authors
- Publications classification: 245 (182) WoS subject categories; 12 (8) disciplines
- Researchers classification: 370 (205) university disciplinary sectors (SDS); 14 (9) university disciplinary areas (UDA)

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The Fractional Scientific Strength (FSS)

individual level

$$FSS_R = \frac{1}{w_R} \cdot \frac{1}{t} \sum_{i=1}^{N} \frac{c_i}{\bar{c}} \mathbf{f}_i$$

Where:

 w_R = average yearly salary of the researcher

t = number of years of work of the researcher in the period of observation

- N = number of publications of the researcher in the period of observation
- c_i = citations received by publication i
- \vec{c} = average of the distribution of citations received for all cited publications of the same year and subject category of publication i
- f_i = fractional contribution of the researcher to publication i

Additional bibliometric indicators

- > *Publication Output* (PO), number of publications;
- Fractional Output (FO), number of publications, each divided by the number of co-authors*;
- Scientific Strength (SS), number of field-normalized citations;
- Average Impact (AI), average field-normalized citations per publication. IJ is similar but based on impact factor.

* In the life science, the position of co-authors in the byline reflects the relative contribution to the project and is weighted accordingly.

	classifica	2011
Name	John Doe I	John Doe II
Discipline	Clinical medicine	Clinical medicine
Indicator	Absolute value	Absolute value
РО	6.6	3.6
FO	1.442	1.220
SS	8.891	2.141
FSS	1.228	0.692
AI	2.021	0.95
h-index	12	5
g-index	19	7

The importance of researchers' classification

Name	John Doe I		John Doe II			
SDS	MED/15		MED /22			
202	(Blood o	(Blood diseases)		(Vascular surgery)		
Indicator	<i>A.v.</i>	Rank%	<i>A.v.</i>	Rank%		
PO	6.6	67.4	3.6	90.5		
FO	1.442	68.4	1.220	95.2		
SS	8.891	74.2	2.141	85.7		
FSS	1.228	78.4	0.692	91.3		
AI	2.021	78.9	0.595	58.7		
h-index	12	76.4	5	79.6		
g-index	19	77.0	7	80.4		

The importance of researchers' classification

	Staff		Average	U	
SDS			output	(active only)	
AGR/01 - Rural economy and Estimate		28.5%	0.11	0.39	
AGR/02 - Agronomy and Herbaceous Cultivation	188	74.8%	0.55	0.74	
AGR/03 - General Arboriculture and Tree Cultivation	159	76.7%	0.87	1.14	
AGR/04 - Horticulture and Floriculture	61	70.0%	0.83	1.18	
AGR/05 - Forestry and Silviculture	65	58.7%	0.65	1.11	
AGR/06 - Wood Technology and Woodland Management	15	27.8%	0.07	0.24	
AGR/07 - Agrarian Genetics	94	86.4%	0.92	1.06	
AGR/08 - Agrarian Hydraulics and Hydraulic Forest Management	73	74.4%	0.48	0.64	
AGR/09 - Agricultural Mechanics	100	57.8%	0.32	0.56	
AGR/10 - Rural Construction and Environmental Land Management	71	50.0%	0.25	0.49	
AGR/11 - General and Applied Entomology	133	69.6%	0.59	0.85	
AGR/12 - Plant Pathology	167	84.9%	0.90	1.06	
AGR/13 - Agricultural Chemistry	136	87.9%	1.08	1.23	
AGR/14 - Pedology	30	77.1%	0.64	0.82	
AGR/15 - Food Sciences	188	86.4%	1.04	1.20	
AGR/16 - Agricultural Microbiology	135	92.9%	1.34	1.44	
AGR/17 - General Techniques for Zoology and Genetic Improvement	75	93.0%	1.33	1.43	
AGR/18 - Animal Nutrition and Feeding	88	87.3%	1.07	1.23	
AGR/19 - Special Techniques for Zoology	166	91.7%	1.04	1.14	
AGR/20 - Animal Husbandry	51	94.3%	0.95	1.00	

The performance of single researchers

The national percentile ranking of researchers of the Biopathology Dept of university "X" (2006-2010).

Name	Ac. rank	SDS	PO	FO	SS	FSS
John Doe 1	Ass.	MED/03	37	25	22	23
John Doe 2	Full	MED/08	75	59		58
John Doe 3	Full	MED/15	42	23	23	27
John Doe 4	Full	MED/30	52	37	39	41
John Doe 5	Res.	MED/36	23	13		11
John Doe 6	Ass.	BIO/14	50	36	38	38
John Doe 7	Ass.	MED/08	83	72	70	64
John Doe 8	Full	FIS/07	74	56	62	55
John Doe 9	Res.	MED/15	54	35	40	44
John Doe 10	Ass.	BIO/14	25	23	18	20
John Doe 11	Res.	MED/15	28	25	27	22
John Doe 12	Res.	MED/30	38	22	20	21
John Doe 13	Res.	FIS/07	27	25	15	17
John Doe 14	Res.	MED/36	83	70	70	67
John Doe 15	Res.	MED/36	31	13	13	13
John Doe 16	Full	BIO/13	86	72	69	75
John Doe 17	Full	MED/30	95	83	75	77

The Fractional Scientific Strength (FSS)

research unit

Labor productivity of research units (e.g. SDS, UDA, Department) based on FSS_R

$$FSS_D = \frac{1}{RS} \sum_{j=1}^{RS} \frac{FSS_{R_j}}{\overline{FSS_R}}$$

Where:

RS = research staff of the unit, in the observed period

 FSS_{Ri} = productivity of researcher *j* in the research unit

 $\overline{FSS_R}$ = average productivity of all national productive researchers in the same SDS of researcher *j*

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The performance in each field (SDS)

The fields within the UDA "Mathematics" of university "X"

	FO		FSS			
SDS	A.v.	Rank	Rank%	A.v.	Rank	Rank%
MAT/01 - Mathematical logic	1.007	11	79	1.910	12	76
MAT/02 - Algebra	0.525	34	25	1.784	15	67
MAT/03 - Geometry	0.863	18	63	1.734	16	66
MAT/04 - Complementary mathematics	0.646	28	33	0.946	33	21
MAT/05 - Mathematical analysis	0.592	31	19	2.015	10	74
MAT/06 - Probability and statistics	0.519	33	4	1.161	28	16
MAT/07 - Mathematical physics	0.764	22	36	2.026	10	72
MAT/08 - Numerical analysis						
MAT/09 - Operational research	0.286	31	26	0.974	38	15
INF/01 - Computer science	0.945	12	77	1.953	10	82

each discipline (UDA)									
	I	20		SS		FO		FSS	
	A.v.	Rank%	A.v.	Rank%	A.v.	Rank%	A.v.	Rank%	
UDA 1	0.559	33	0.863	48	0.487	25	1.100	48	
UDA 2	1.011	83	0.870	77	1.146	92	1.513	92	
UDA 3	0.575	62	0.884	75	0.896	67	1.456	83	
UDA 4	0.378	17	0.647	32	0.878	48	1.451	48	
UDA 5	0.213	4	0.228	4	0.549	4	0.653	4	
UDA 6	0.339	8	0.359	17	0.132	8	0.196	17	
UDA 7	1.781	100	1.117	92	0.608	92	0.178	78	
UDA 8	1.002	75	0.968	83	1.151	100	1.646	100	
UDA 9	0.753	67	0.838	50	1.073	83	1.277	67	

Our university ranking indicators

> Productivity (FSS) > Rate of unproductive staff > Rate of top scientists > Rate of higly-cited articles per professor

Distortion of rankings by the Leiden's new crown indicator (MNCS)

	Percentage of top 25%
	scientists by FSS not included
UDA	in the same set by MNCS
Mathematics and computer science	31
Physics	57
Chemistry	42
Earth sciences	40
Biology	44
Medicine	46
Agricultural and veterinary science	42
Civil engineering	26
Industrial and information engineering	35
Total	42
	37

Distortion of universities rankings by h and g indexes

	Percentage of top 25% universities by FSS			
	not included in the same set by			
UDA	h	g		
Mathematics and computer science	45	47		
Physics	48	51		
Chemistry	49	46		
Earth sciences	42	35		
Biology	42	36		
Medicine	40	35		
Agricultural and veterinary science	41	33		
Civil engineering	28	26		
Industrial and information engineering	40	35		
Total	42	38		

Comparison of VQR and FSS quartile university ranking lists

UDA	No. of universities	% shifting quartile	Correlat.	From top to non top
Mathematics and computer science	50	46.0%	0.60	46.2%
Physics	43	60.5%	0.25	38.5%
Chemistry	42	59.5%	0.69	45.5%
Earth sciences	30	60.0%	0.52	37.5%
Biology	50	52.0%	0.60	69.2%
Medicine	43	48.8%	0.73	45.5%
Agricultural and veterinary sciences	28	46.4%	0.77	42.9%
Industrial and information engineering	46	47.8%	0.56	50.0%

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Conclusions

- Count only what counts and be aware of what you cannot count
- The most popular research performance indicators are invalid
- Field classification of scientists is absolutely required to compare performance at the individual level
- Research performance at the individual level is absolutely required to measure performance at organizational level
- ✓ Avoid the "do it myself" temptation

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